



**CITY OF NORTH BAY**

**2012 COMMITTEE RECOMMENDED**

**OPERATING BUDGET**

**PUBLIC PRESENTATION**

**JANUARY 16, 2012**

**2012 Committee Recommended Operating Budget**  
***OPERATING BUDGET, \$111,162,312***

**Operating Budget Overview:**

<b>Operating Budget Expenditures</b>	<b>\$111,162,312</b>
Required Tax Levy	\$73,788,462
General Revenues	\$37,373,850

# 2012 Committee Recommended Operating Budget

## *REQUIRED TAX LEVY, \$73,788,462*

### Summary of Required Tax Levy Increase

	<b>2012 Admin Recommended Operating Budget</b>	<b>2012 Adjustments, Changes, &amp; Enhancements</b>	<b>2012 Committee Recommended Operating Budget</b>	<b>2011 Approved Operating Budget</b>	<b>Tax Levy Impact \$ Increase/ (Decrease)</b>	<b>%</b>
City	\$40,166,849	(\$934,236)	\$39,232,613	\$37,620,000	\$1,612,613	4.29%
ABC's	\$34,527,492	\$28,357	\$34,555,849	\$33,672,405	\$883,444	2.62%
<b>Total</b>	<b>\$74,694,341</b>	<b>(\$905,879)</b>	<b>\$73,788,462</b>	<b>\$71,292,405</b>	<b>\$2,496,057</b>	<b>3.5%</b>
	<b>(\$379,235)</b>		<b>(\$379,235)</b>	<b>2011 Assessment Base Growth</b>		
<b>Total</b>	<b>\$74,315,106</b>	<b>(\$905,879)</b>	<b>\$73,409,227</b>	<b>\$71,292,405</b>	<b>\$2,116,822</b>	<b>2.97%</b>

\*ABCs are Agencies, Local Boards & Commissions

# 2012 Committee Recommended Operating Budget *OVERVIEW*

## **KEY HIGHLIGHTS:**

- Pay-as-you-go (PAYGO) capital levy, \$1,295,000,
  - Agencies, Local Boards & Commissions, \$883,444,
  - Increased employee benefit costs, \$706,500,
  - Negotiated wage settlements, \$644,500
  - Lower short-term interest revenue, \$240,000
- Partially offset by:*
- Increase in user fees, (\$448,705)
  - Recovery from Capital, (\$332,075)
  - North Bay Hydro dividends received, (\$200,000)
  - Recycling revenue, (\$137,950)
  - Lower debt principle and interest payments, (\$107,000)
  - Merrick project, (\$100,000)

**2012 Committee Recommended Operating Budget  
GENERAL GOVERNMENT COMMITTEE**

**General Government Committee  
Presentation**

**To Be Presented By Peter Chirico**

**CORPORATE SERVICES *NET BUDGET*, \$4,925,046  
& GENERAL GOVERNMENT *NET BUDGET*,  
\$13,728,334**

**Corporate Services & General Government**

	<b>2012 Admin Recommended Operating Budget</b>	<b>2012 Adjustments, Changes, &amp; Enhancements</b>	<b>2012 Committee Recommended Operating Budget</b>	<b>2011 Approved Operating Budget</b>	<b>Tax Levy Impact \$Increase/ (Decrease)</b>	<b>%</b>
<b>Corp.</b>	\$4,948,782	(\$23,735)	\$4,925,046	\$4,680,200	\$244,846	5.23%
<b>G.G.</b>	\$14,024,932	(\$296,598)	\$13,728,334	\$12,520,600	\$1,207,734	9.65%
<b>Total</b>	<b>\$18,973,714</b>	<b>(\$320,333)</b>	<b>\$18,653,380</b>	<b>\$17,200,800</b>	<b>\$1,452,580</b>	<b>8.45%</b>

# CORPORATE SERVICES & GENERAL GOVERNMENT *OVERVIEW*

## **KEY HIGHLIGHTS:**

- Increased PAYGO capital levy funding, \$1,295,000, as per Council's approved long-term capital funding policy
- Lower short-term interest revenue, \$240,000
- Negotiated wage increases, \$130,300
- Increase in employee benefit costs, \$128,600
- ***Partially offset by:***
- Higher dividends to be received from North Bay Hydro, (\$200,000)
- Lower debt principle and interest payments, (\$107,000)
- Merrick project, (\$100,000)

**Engineering & Works Committee  
Presentation**

**To Be Presented By Tanya Vrebosch-Merry**

# ENGINEERING, ENVIRONMENTAL, & PUBLIC WORKS *NET BUDGET, \$8,874,555*

## Engineering, Environmental, & Public Works

<b>2012 Admin Recommended Operating Budget</b>	<b>2012 Adjustments, Changes, &amp; Enhancements</b>	<b>2012 Committee Recommended Operating Budget</b>	<b>2011 Approved Operating Budget</b>	<b>Tax Levy Impact \$ Increase/ (Decrease)</b>	<b>%</b>
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\$9,312,920	(\$438,365)	\$8,874,555	\$9,141,400	(\$266,845)	(2.92%)
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# ENGINEERING, ENVIRONMENTAL, & PUBLIC WORKS *OVERVIEW*

## **ENHANCEMENTS:**

- 3 % increase in tipping fee rate effective March 1<sup>st</sup> generates (\$ 62,190) in additional revenues

## **KEY HIGHLIGHTS:**

- Engineering Services personnel costs related to capital projects reallocated to capital budgets, (\$332,075)
- Increased tipping fee revenues, (\$186,377)
- Higher blue box program sales revenue, (\$137,950)
- Higher internal use of corporate fleet, (\$105,925)
- Lower street light maintenance costs, (\$78,200) partially offset by higher street lighting rates to be charged by North Bay Hydro, \$63,700
- Natural gas cost savings, (\$20,000)
  - Partially offset by:*
  - Negotiated wage increases, \$158,200
  - Increase in employee benefit costs, \$221,300
  - Increase in landfill & garbage collection contracts, \$108,300
  - Higher fuel costs, \$115,000 offset by lower repair costs, (\$80,000)

**Community Services Committee  
Presentation**

**To Be Presented By Sean Lawlor**

**COMMUNITY SERVICES *NET BUDGET*, \$8,771,534  
& FIRE DEPARTMENT *NET BUDGET*, \$11,501,843**

**Community Services & Fire Department**

	<b>2012 Admin Recommended Operating Budget</b>	<b>2012 Adjustments, Changes, &amp; Enhancements</b>	<b>2012 Committee Recommended Operating Budget</b>	<b>2011 Approved Operating Budget</b>	<b>Tax Levy Impact \$ Increase/ (Decrease)</b>	<b>%</b>
<b>Comm.</b>	\$8,936,469	(\$164,935)	\$8,771,534	\$8,660,800	\$110,734	1.28%
<b>Fire</b>	\$11,512,446	(\$10,603)	\$11,501,843	\$11,185,700	\$316,143	2.83%
<b>Total</b>	<b>\$20,448,915</b>	<b>(\$175,538)</b>	<b>\$20,273,377</b>	<b>\$19,846,500</b>	<b>\$426,877</b>	<b>2.15%</b>

# COMMUNITY SERVICES & FIRE DEPARTMENT *OVERVIEW*

## **ENHANCEMENTS**

- Transit route changes, (\$15,639)
- Transit fare increases, (\$84,500)
- Sports Fields User Fee increases, (\$50,000)
- Increase to Heritage Gardeners allowance to cover administration costs, \$6,000

## **KEY HIGHLIGHTS**

- Negotiated wage increases, \$356,000
- Increase in employee benefit costs, \$356,600
- Higher transit fuel costs, \$113,038, partially offset by lower maintenance costs, (\$100,700)
- Community Waterfront Park maintenance costs, \$60,000
- Municipal taxes charges on transit terminal, \$46,856
- Higher transit fare revenues, (\$106,683)
- Higher sports fields user fee revenues, (\$80,000)
- Higher arenas revenues and lower capital expenses, (\$74,545)
- Lower hydro and natural gas costs at the Aquatic Centre, (\$50,000)
- Increased parking revenues, (\$24,700)

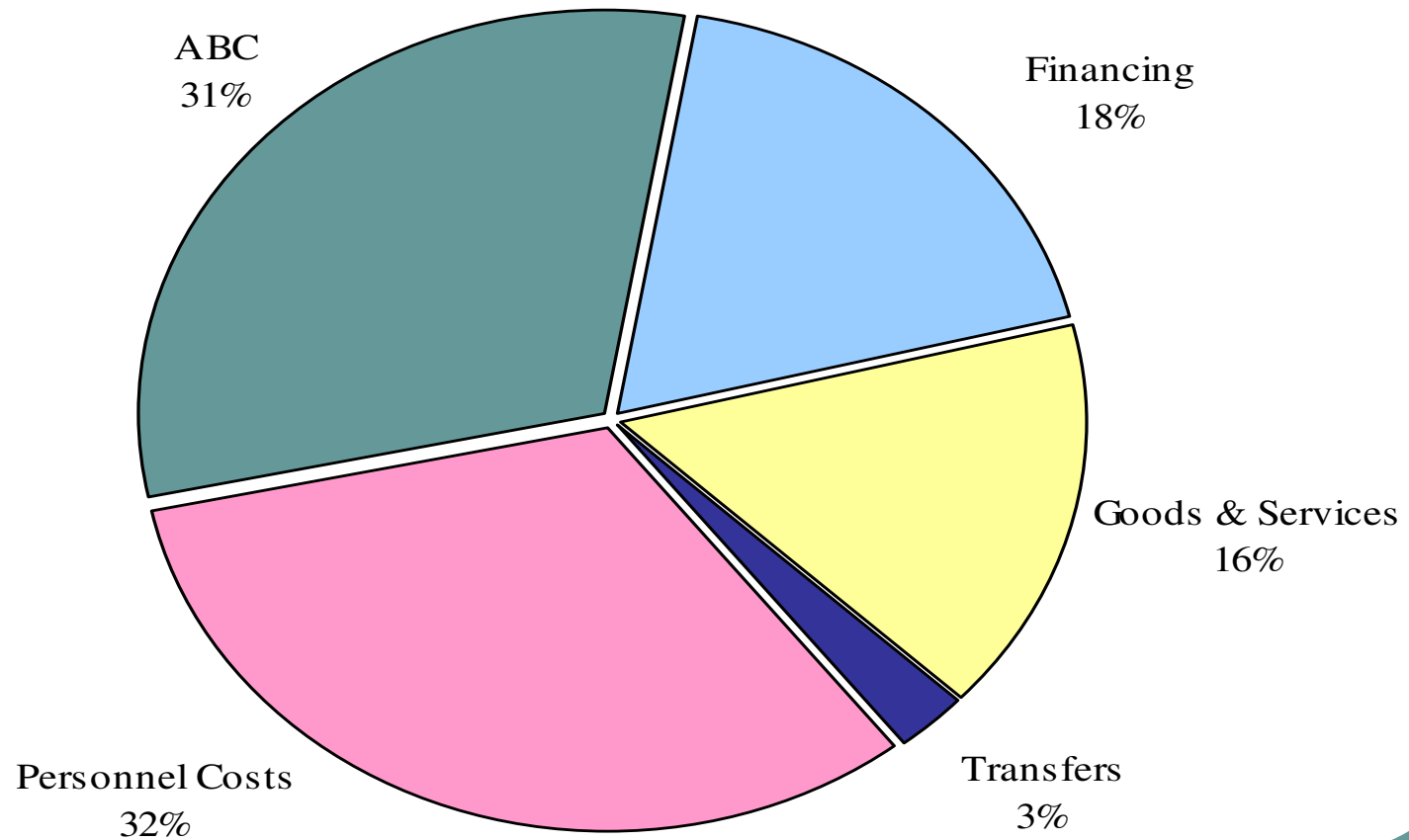
# OPERATING BUDGET OVERVIEW

## Operating Budget Overview

# GROSS EXPENDITURES BY TYPE

*Budget of \$111,162,312, an estimated increase of \$3,768,254 over 2011*

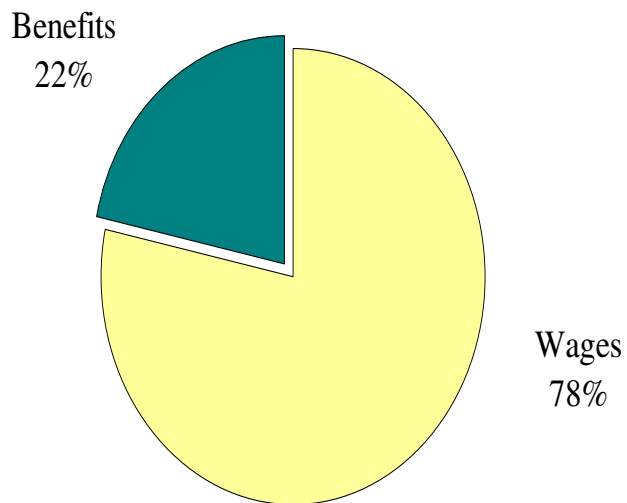
## Gross Expenditures



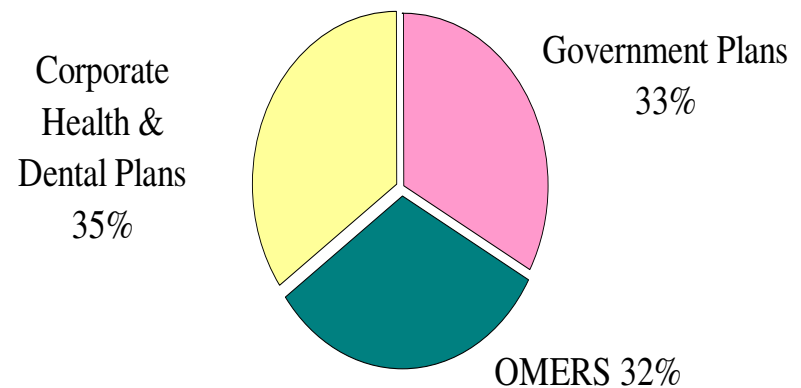
# WAGE AND BENEFIT EXPENSE SUMMARY

*Budget of \$111,162,312, \$35,739,564 allocated to Personnel Costs*

## Personnel Cost Budget (32%)



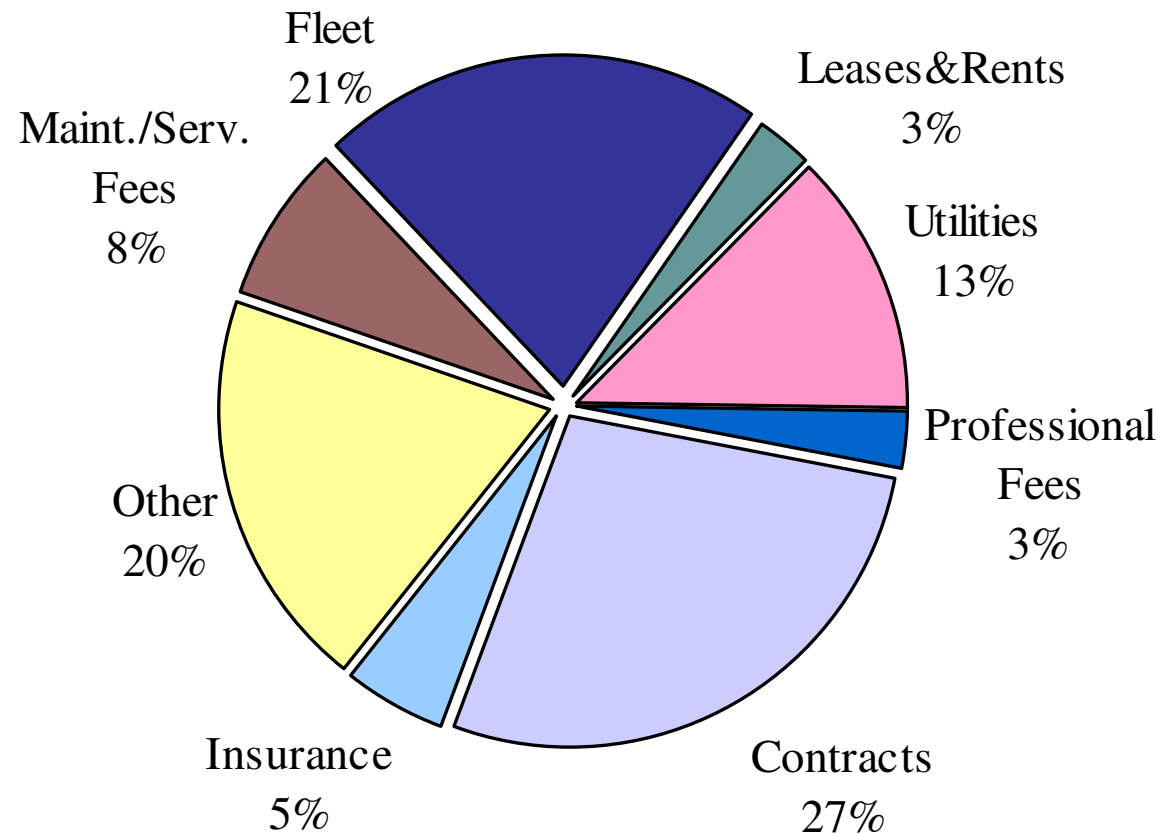
## Benefit Allocation



# GOODS & SERVICES EXPENSE SUMMARY

*Budget of \$111,162,312, \$17,652,585 allocated to Goods & Services*

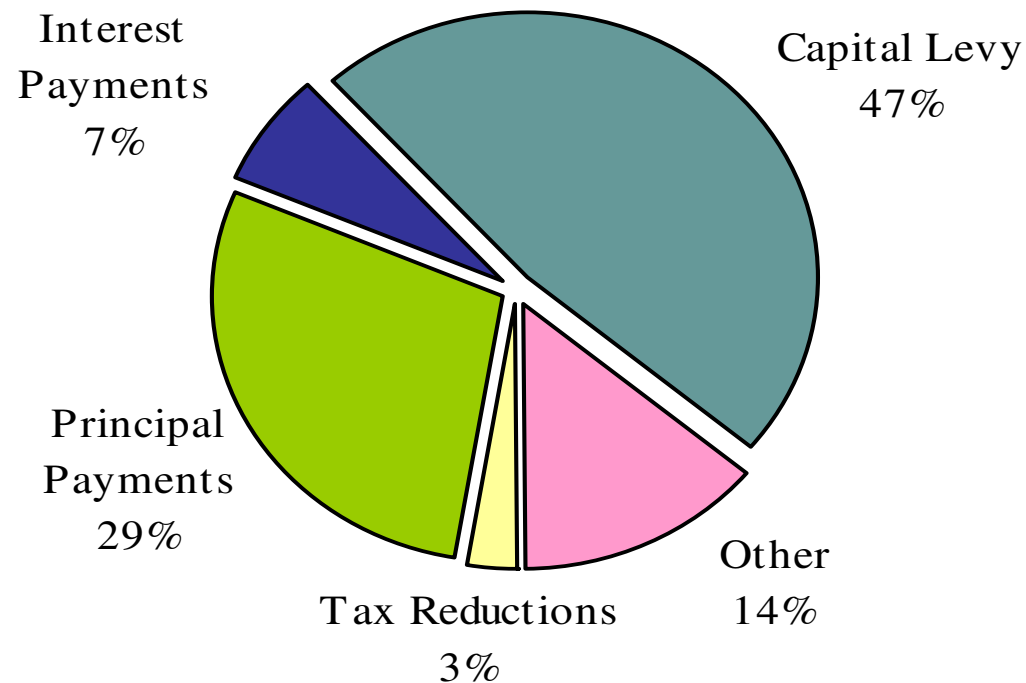
## Goods & Services Budget Proportionment (16%)



# CAPITAL & FINANCE SUMMARY

*Budget of \$111,162,312, \$20,303,117 allocated to Capital & Financing*

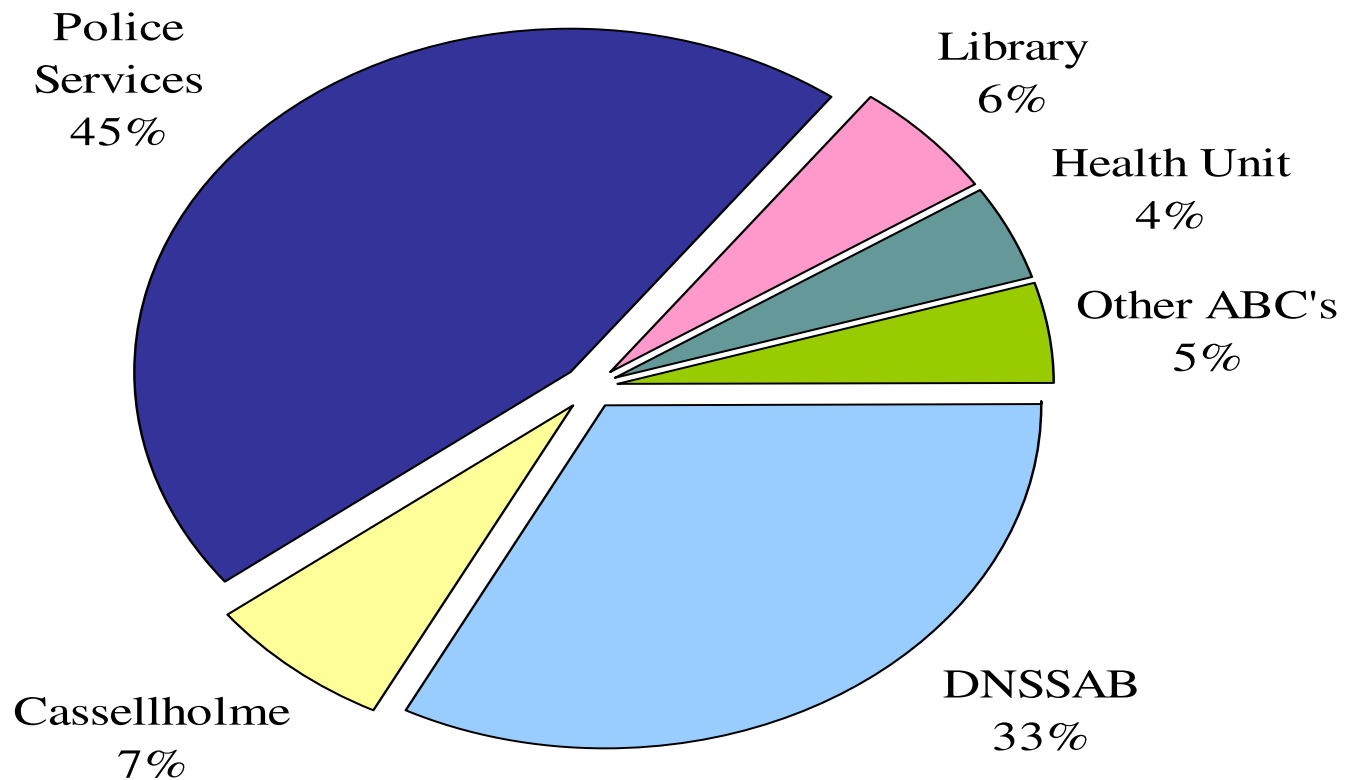
## Capital & Financing Budget Proportionment (18%)



# AGENCIES, LOCAL BOARDS, & COMMISSIONS SUMMARY

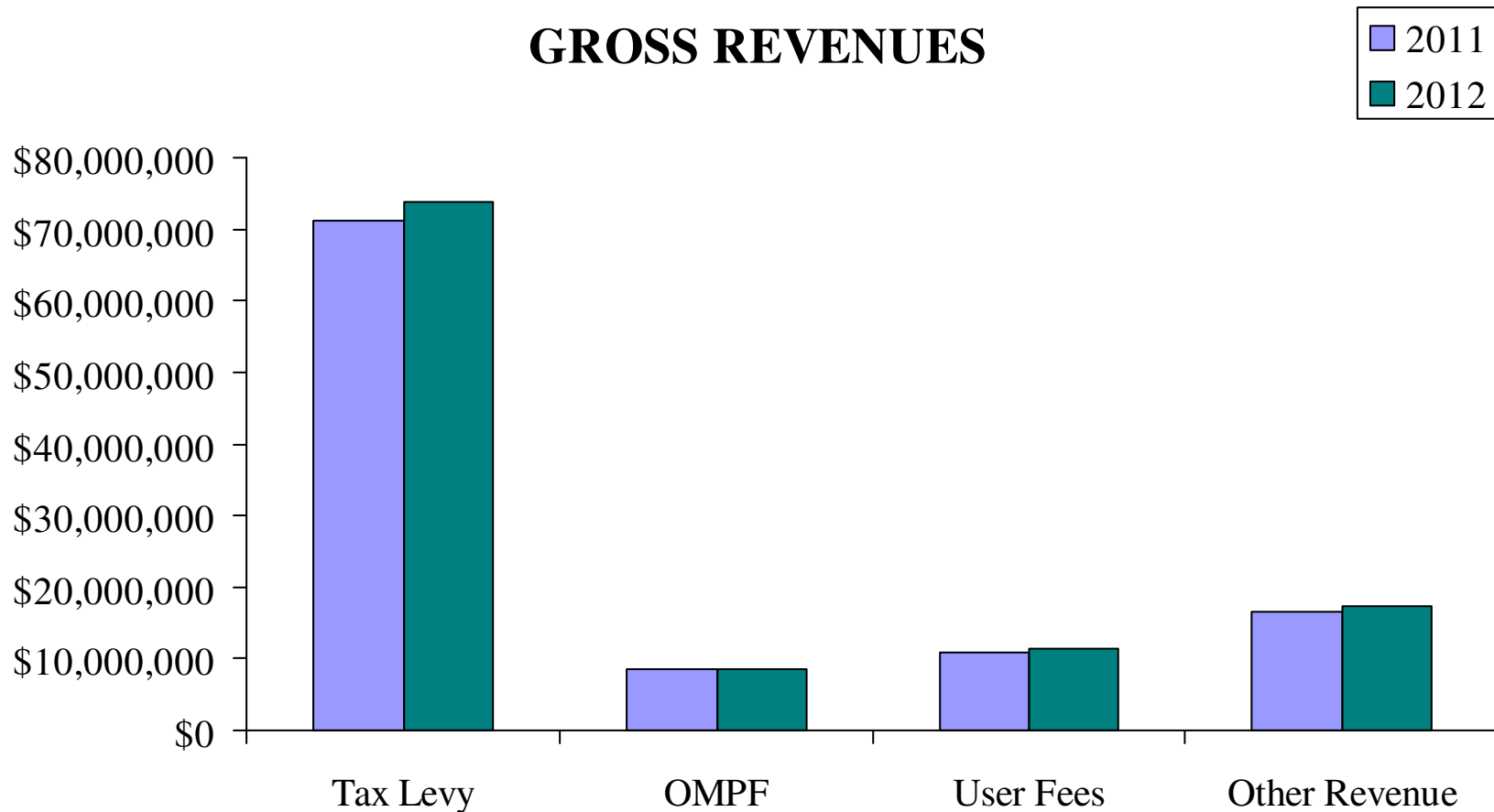
*Budget of \$111,162,312, \$34,688,509 allocated to ABCs*

## ABCs Budget Proportionment (31%)



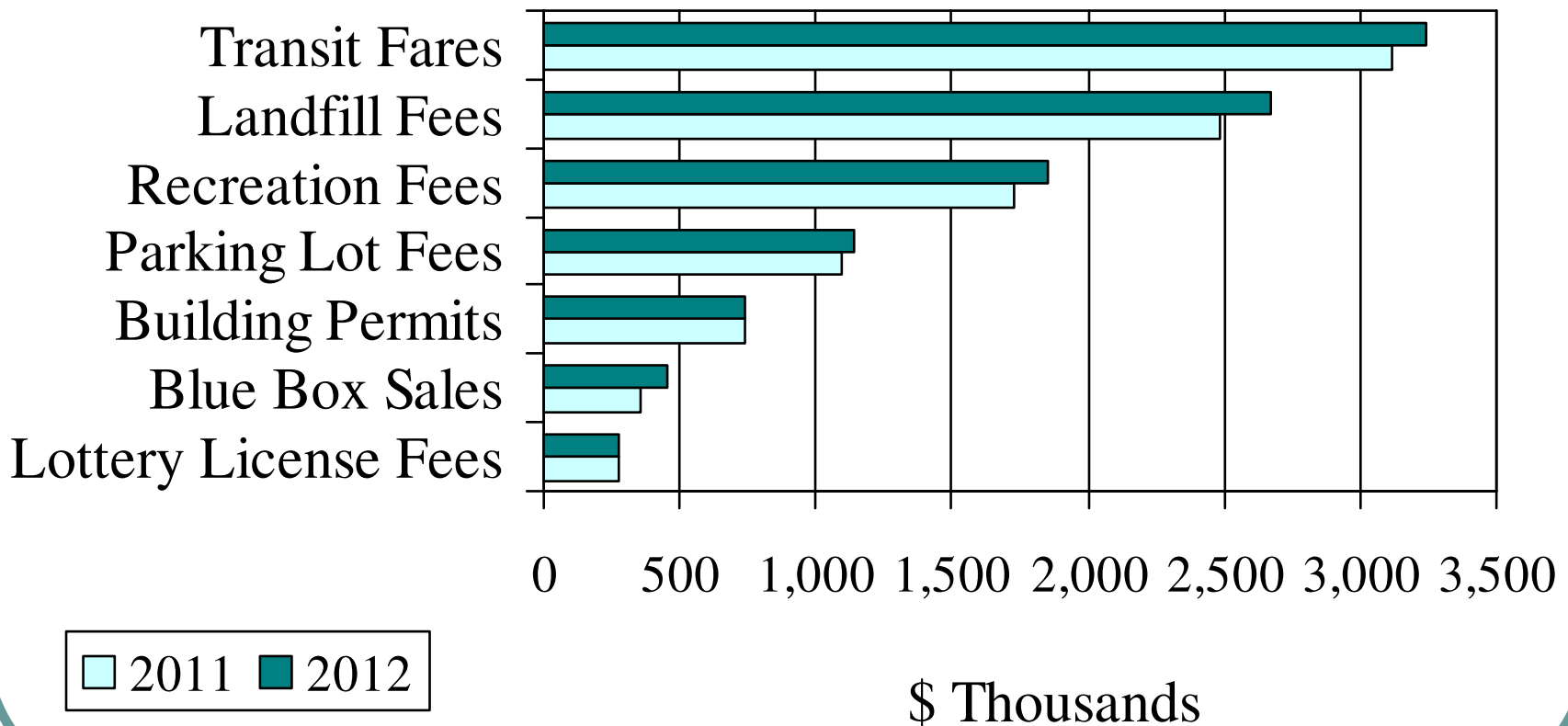
**COMPARATIVE REVENUE SUMMARY** *Budget of \$111,162,312 (\$73,409,227 Tax Levy + \$379,235 Growth + \$37,373,850 Other General Revenues)*

**GROSS REVENUES**



# COMPARATIVE USER FEE REVENUE SUMMARY

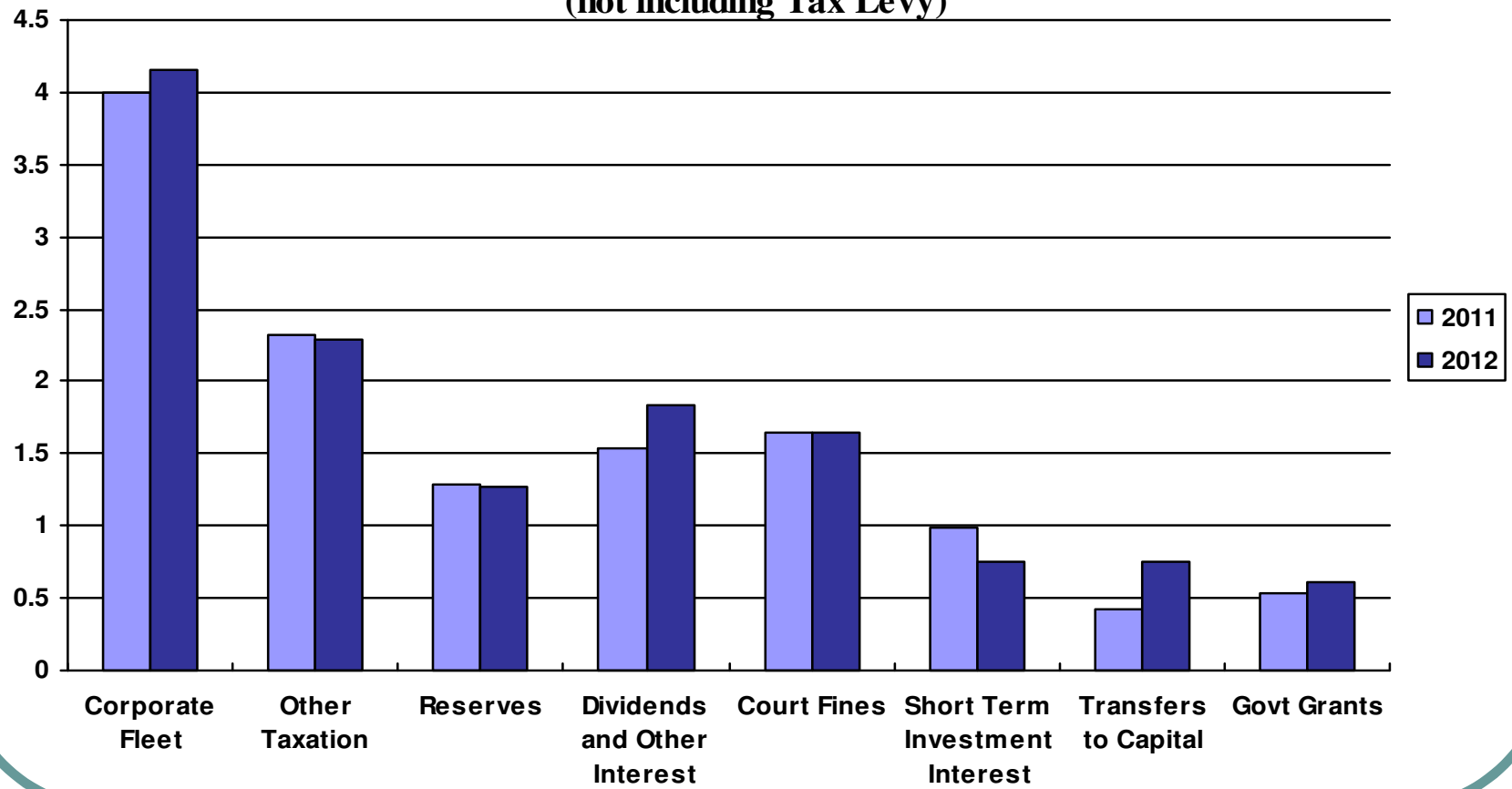
## USER FEES



# COMPARATIVE OTHER REVENUES, FINES, & PENALTIES, ETC...

## Other Revenue Summary (not including Tax Levy)

Millions



# STATISTICAL DATA & COMPARISONS

## **Statistical Data & Comparisons**

## *COMPARATIVE NET MUNICIPAL LEVY PER \$100,000 UNWEIGHTED CVA*

### **Net Municipal Levy per \$100,000 Unweighted CVA**

	North Bay	Average	Thunder Bay	Timmins	Sault Ste. Marie	Greater Sudbury
2011	1,730	2,004	2,204	2,270	2,088	1,728
2010	1,789	2,058	2,210	2,330	2,132	1,828
2009	1,840	2,120	2,217	2,408	2,195	1,942
2008	1,901	2,189	2,139	2,496	2,277	2,130
2007	1,859	2,125	2,096	2,426	2,233	2,013
2006	1,711	2,040	2,064	2,318	2,175	1,930
2005	1,830	2,067	2,155	2,257	2,105	1,987
%	-5.46%	-3.05%	2.27%	0.58%	-0.81%	-13.03%

% equals the change from 2005 to 2011

## COMPARATIVE NET MUNICIPAL LEVY PER CAPITA

### Net Municipal Levy per Capita

	North Bay	Average	Thunder Bay	Timmins	Sault Ste. Marie	Greater Sudbury
<b>2011</b>	<b>1,288</b>	1,285	1,345	1,333	1,210	1,248
<b>2010</b>	<b>1,240</b>	1,228	1,317	1,270	1,140	1,174
<b>2009</b>	<b>1,183</b>	1,177	1,284	1,201	1,082	1,135
<b>2008</b>	<b>1,142</b>	1,141	1,250	1,159	1,052	1,102
<b>2007</b>	<b>1,125</b>	1,110	1,216	1,127	1,043	1,041
<b>2006</b>	<b>1,033</b>	1,047	1,167	1,061	1,007	970
<b>2005</b>	<b>1,002</b>	995	1,106	1,003	945	918
<i>%</i>	<b>28.54%</b>	<b>29.15%</b>	<b>21.61%</b>	<b>32.90%</b>	<b>28.04%</b>	<b>35.95%</b>

% equals the change from 2005 to 2011

# *COMPARATIVE UNWEIGHTED TAXABLE ASSESSMENT*

## **Unweighted Taxable Assessment (Billions)**

	<b>North Bay</b>	Thunder Bay	Timmins	Sault Ste. Marie	Greater Sudbury
<b>2011</b>	<b>4,121</b>	6,783	2,539	4,404	11,871
<b>2010</b>	<b>3,826</b>	6,613	2,357	4,106	10,593
<b>2009</b>	<b>3,566</b>	6,415	2,180	3,807	9,604
<b>2008</b>	<b>3,311</b>	6,347	2,032	3,531	8,317
<b>2007</b>	<b>3,264</b>	6,331	1,997	3,501	8,166
<b>2006</b>	<b>3,244</b>	6,281	1,975	3,500	8,085
<b>2005</b>	<b>2,961</b>	5,735	1,922	3,397	7,428
<b>2004</b>	<b>2,829</b>	5,707	1,924	n/a	7,375

Statistics from annual BMA studies

## ***NEW TAX ASSESSMENT GROWTH***

### **Growth From New Tax Assessment**

<b>Years</b>	<b>Growth %</b>	<b>Additional Tax Revenue \$\$</b>
<b>2010-2011</b>	1.47%	1,065,228
<b>2009-2010</b>	.89%	587,000
<b>2008-2009</b>	1.3%	798,000
<b>2007-2008</b>	1.58%	980,000
<b>2006-2007</b>	.52%	280,000
<b>2005-2006</b>	2.12%	1,148,000

## OMPF TRENDS

### Provincial Transfer Grant (OMPF)

	2007	2008	2009	2010	2011
Total City Operating Budget	99.6M	103.2M	105.3M	105.3M	106.5M
Provincial Grant	16.5M	16.6M	14.6M	11.3M	8.6M
Tax Payers Burden	83M	86.5M	90.7M	94M	97.9M
Provincial Grant as a % of Municipal Tax Levy	16.7%	16.1%	13.9%	10.7%	8.1%
Tax Payers Burden as a % of Municipal Tax Levy	83.3%	83.9%	86.1%	89.3%	91.9%